



Peter Fox

Nationality

British / Australian

Time in industry

33 years

Most Recent Assignment

Senior ICT Project Manager,
Sellafield Infrastructure
Strategic Alliance

Qualifications & Certifications

- UK Govt Security Cleared
- Enhanced DBS Cleared
- ScrumAlliance® Agile ScrumMaster and Estimator
- GradDipSci (Distinction) University of Canberra, Australia
- BA in Geography and Prehistory, Australian National University

Professional Memberships

Association for Project Management (APM)

E: pfox@foxconsultants.co.uk
M: +44 (0)7771 893 180
O: +44 (0)1900 822 458
www.linkedin.com/in/peterfox

Programme Manager & Strategy Specialist, Enterprise Information Systems

Peter is a highly experienced leader and strategist in the development, deployment and governance of enterprise information systems and digital technology solutions. Peter has led diverse, multi-disciplinary teams for private and public-sector clients in the UK, Australia and Asia, on projects ranging from discreet, one-off solutions for local authorities and corporations through to multi-million Pound, national government / enterprise scale implementations.

He enjoys the challenge of devising innovative solutions for his clients, and is happiest when working with creative, talented people. He prefers iterative project delivery frameworks such as DevOps and Agile/Scrum, but is equally comfortable working within structured and gated frameworks such as Project Fundamentals and Prince2.

In addition to his leadership and programme management skills, Peter is an experienced corporate and digital strategist, with a particular interest in business narrative and storytelling as tools for capturing and expressing the knowledge and culture of an organisation.

Importantly, Peter's strong work ethic is balanced by his Aussie heritage, which results in the injection of a healthy measure of humour and honesty to his work. Outside of work Peter enjoys tennis, fell-walking and exploring new places and cultures. He is the published author of a number of popular travel guidebooks as well as an historical adventure series set in the Viking Age. He is also greatly interested in archaeology; a passion which has taken him on several exciting overseas expeditions. Dining on spiders in Papua New Guinea has been a particular highlight.

Key areas of expertise

- ❖ Digital / ICT leadership, governance, policy and strategy
- ❖ Digital / ICT programme and project management
- ❖ Design and deployment of enterprise information systems for government, utilities, infrastructure, energy, environment and natural resources
- ❖ Design and deployment of digital solutions within highly secure environments
- ❖ Local and central government planning, cadastral and land registry systems
- ❖ Enterprise data transformation, migration and management
- ❖ Geographic Information Systems design and implementation
- ❖ Smart City strategies and digital twins

Fox & Associates Consulting Ltd

12 Market Place, Cockermouth, Cumberland, CA13 9NQ, United Kingdom
Company registered in England and Wales No. 6952954



Project History & Experience

2024 – 2025

Fox & Associates Consulting Limited / Sellafield Infrastructure Delivery Partnership, Cumbria

Digital Strategy and Enablement Lead

Peter was commissioned by Sellafield to lead the digital workstream for the planning, mobilisation and transition phases of the upcoming Sellafield Infrastructure Delivery Partnership (IDP), a new £3.4Bn framework to replace the existing Sellafield Infrastructure Strategic Alliance (ISA). Representing the Intelligent Client, and in collaboration with Sellafield's Information Services Organisation, Peter's role has been to develop a number of key ICT deliverables to support the establishment of the framework, including: Digital Strategy; Digital Target Operating Model; Digital Implementation Plan and Roadmap; Digital Contingency Options Appraisal; Digital Contingency Plan.

2023 – 2024

Ove Arup International / Sellafield Infrastructure Strategic Alliance (ISA), Cumbria

Senior ICT Project Manager

Following successful delivery of the SWPSS project (below), Peter returned to Sellafield to manage the implementation of a new risk management solution (Safran Risk Manager) for the ISA. This has comprised the full ICT project lifecycle, including stakeholder engagement, requirements gathering, options appraisal, procurement, solution architecture, build, test, deploy and all aspects of business change. This deployment into ISA is being viewed by Sellafield as a pilot for a potential enterprise-wide implementation of the application across the whole business.

2020 – 2023

British Association of Social Workers (BASW) / Social Work Professional Support Service (SWPSS)

Project Director

In response to the Covid Pandemic in early 2020, Peter jointly led a multi-disciplinary team comprising ICT specialists, software vendors, social workers, coaches and support staff to rapidly design, develop and deliver a nation-wide online peer coaching and support service for the UK's 120,000 social workers. This project was co-funded by BASW, various health agencies and the national governments of Wales, Scotland and Northern Ireland. The online platform that supports the volunteer coaches and their peers comprises an online peer-to-peer matching service, appointment booking system, online videoconferencing solution for sessions, coach forum, record-keeping forms, surveys and other related applications and tools. The service is country-specific, with tailored experiences depending upon location (e.g. content and coaching sessions delivered in Cymraeg for Cymru-based social workers). Originally intended to be a temporary provision, the SWPSS has become an essential wellbeing service for social workers across the UK, leading the peak body – the British Association of Social Workers – to take the SWPSS inhouse as a permanent offering to its members.



2014 – 2020

Ove Arup International / Sellafield Infrastructure Strategic Alliance (ISA), Cumbria

Enterprise Digital Lead

Peter was commissioned to create and then lead the delivery of an Enterprise Information Systems Strategy for the ISA. The aim of the programme was to significantly improve the efficacy of partner collaboration and communication across the ISA, its stakeholders and supply chain, all within the constraints of a highly secure working environment. One of the key challenges of the programme, therefore, was to identify solutions that would allow secure, cross-corporate, cross-discipline information sharing up to Official-Sensitive (OS) security marking. Peter and his team were responsible for the specification, development, piloting and implementation of innovative technologies and solutions that leverages the power and flexibility of the cloud to facilitate filesharing and collaboration between the various partners and stakeholders in ISA. This included delivering engineering design between partners and the supply chain to BIM Level 2-compliant standards. Peter stepped aside from the role in 2020 in order to deliver the SWPSS project (above).

2017 – 2020

Ove Arup International / Hong Kong Common Spatial Data Infrastructure (CSDI) Programme, Hong Kong

Subject Matter Expert / Senior ICT Consultant

Peter provided specialist advice for a feasibility study into the development of a Built Environment Application Platform (BEAP) for the Hong Kong Government's Planning Department. The BEAP is one of the core components of the city's Digital Twin. Working with a team primarily based in Hong Kong, the study took forward the Hong Kong Common Spatial Data Infrastructure (CSDI) Development Strategy to support the Hong Kong Smart City Blueprint by formulating an overall development framework and demonstrating with proofs of concept and prototypes a number of applications for the establishment of the Digital Twin platform. The work focused on city planning, land parcels and land use, infrastructure/engineering, and environmental applications. The BEAP project won three prestigious awards, including the Grand Award for Excellence from the International Society of City and Regional Planners (ISOCARP) in 2020.

2014

Ove Arup International / Sellafield Maps Programme, Cumbria

Subject Matter Expert / Senior ICT Consultant

Peter worked with the client team on the development and delivery of a new enterprise-wide Spatial Information capability for this large nuclear organisation. This involved: design of the enterprise Geographic Information System (GIS) to meet the current and future spatial data requirements of Sellafield; preparing the initial business case to secure funding for the future programme of work. The Sellafield spatial information system comprises many hundreds of datasets typical of a small city, including transport, utilities and infrastructure, environment, planning, social data.



2013 – 2014

Anecdote / Shell Chemicals Corporate Strategy, London

Senior Consultant, Corporate Strategy

Peter worked with the executive team (particularly global strategy and corporate communications) to develop the strategic story for the corporation. Drawing upon Shell's corporate strategy, this included facilitating workshops with key leaders from across the world, crafting the strategic story, and managing the production of an animated movie and other collateral expressing the corporate strategy in an accessible medium for staff and stakeholders.

2011 – 2012

Enterprise Data Infrastructure Implementation Project, Animal Health and Veterinary Laboratories Agency (AHVLA), Worcester

Senior ICT Project Manager

Peter managed the design and deployment of a new enterprise data infrastructure for the agency's spatial data. Delivery within an extremely short timeframe was achieved via an Agile development framework employing a small team of business and supplier (IBM and ESRI) experts. This included migration of the agency's data from a range of disparate systems and locations into a single master repository. Provided the agency with direct control of its geographical data assets and resulted in significant cost savings over the previous operational regime.

2010 – 2011

Enterprise ICT Strategy, Animal Health and Veterinary Laboratories Agency (AHVLA), Worcester

Senior ICT Strategy Consultant

Peter was engaged to undertake a review of the Agency's application of information technology, people and processes and make recommendations on how the Agency could better leverage its information assets to contribute to a more capable, efficient organisation. This included a prioritised implementation plan and roadmap to deliver the recommended changes. Following acceptance of the recommendations by the Agency, Peter then led a multidisciplinary team comprising suppliers (including ESRI and IBM) and staff to build a new Oracle- and ESRI-based spatial data infrastructure under RAD and DevOps frameworks.

2009 – 2010

Governance and Strategy Project, Rural Payments Agency, Reading

Senior ICT Strategy Consultant

Peter led the Governance and Strategy Project for the Rural Payments Agency (RPA). The primary output of this work was an Enterprise Information Management Strategy, which made an assessment of the agency's use of spatial data and systems, and presented options and recommendations for service improvement to make better use of RPA's information assets and spatial data estate. Another aspect of the project was to recommend new governance frameworks and control structures for RPA within the regulatory context of the EU Regulations governing the Common Agricultural Policy Schemes administered by the RPA.



2008 – 2009

Data Refresh Project, Rural Land Register (RLR) Programme, Rural Payments Agency, Reading

Senior ICT Project Manager

Peter was responsible for planning and delivery of first three stages of the RLR Data Refresh Project, a complex 2-year, £10m transformational programme of work to update one of the Rural Payments Agency's core enterprise datasets, the Rural Land Register (RLR). Under the Prince2 Framework, he managed a very large, multi-disciplinary project team comprising RPA staff, Accenture, Bearing Point, various independent specialists. Successfully managed the process of updating the Agency's 2.2 million land parcels from 2001 base mapping to current Ordnance Survey base mapping.

2002 – 2008

Various ICT projects across the UK

Senior ICT Project Manager / ICT Subject Matter Expert

As Senior ICT Project Manager or Senior Consultant, Peter provided advice and services to a number of UK local government agencies on the development and/or transformation of their enterprise information systems and associated data, with a particular focus on urban services, utilities, local planning and cadastral systems. This work included identifying source datasets, data capture and/or transformation, liaising with stakeholders and data owners, establishing technical and procedural links between the data sources and the systems to ensure ongoing currency and reliability of information.

1990 – 2001

Various ICT projects in Australia

ICT Project Manager / ICT Consultant

Prior to moving to the UK in early 2002, Peter was involved in the management and/or delivery of numerous digital projects in Australia (1990–2001) for clients including: Australian Heritage Commission; various National Parks and Wildlife Services; Environment Australia; Energy Resources and Development Corporation; Australian Capital Territory (ACT) Planning and Land Management Agency; ACT Department of Environment; ACT Department of Urban Services; Australian Biological Resources Study; Environmental Resources Information Network; Broken Hill Proprietary (BHP) Ltd; Commonwealth Scientific and Industrial Research Organisation; National Resource Information Centre; Australian Department of Minerals & Energy; Australian Geological Survey Organisation; Australian Bureau of Resource Sciences; Australian Land Information Group; Australian National Mapping Agency.

The most significant project Peter delivered during this time was **The Australian Natural Resources Atlas for Environment Australia / Bureau of Rural Sciences, Canberra (1998-2001)**. Peter led a large, multi-disciplinary project team to develop and operate a multi-million dollar, online Natural Resources Atlas for the Commonwealth Government of Australia. This involved the development of leading-edge technology for the time, including live, dynamic web delivery of complex environmental information products including text, tables, photographs, charts, static and dynamic maps supported by programmed delivery from relational databases across a complex, distributed network of national, state and local data sources. The Atlas continued to be Australia's primary information resource on the country's environment and natural resources for a further twelve years.



Employment Summary

2002 – Present	Fox & Associates Consulting Ltd, UK: Director / Digital Practice Leader
1998 – 2001	Beaten Track Group Pty Ltd, AUS: Director / Senior Project Lead
1996 – 1998	EarthWare Systems (Australia) Pty Ltd, AUS: Consultant / Project Lead
1990 – 1996	Callahan Fox & Associates, AUS: Partner / Project Lead
1987 – 1990	National Museum of Australia, AUS: Curatorial Assistant, Gallery of First Australians